## Federal marine personnel needs and perception of competency in management and research hires



Photo frompifsc.noaa.gov

#### **Staci Hudy**

Graduate Research Assistant, Department of Fisheries and Wildlife Sciences Virginia Tech

#### **Dr. Jim Berkson**

Unit Leader and Associate Professor, RTR Unit at Virginia Tech Southeast Fisheries Science Center National Marine Fisheries Service

### Introduction—Hiring pressures

- Demand on NMFS
  - Legislative mandates
  - Retirements
- Supply from universities
  - Reduced budgets
    - University hiring freezes
  - Replacing fisheries faculty with positions tied to more lucrative research funding

National Marine Fisheries Service higher education priorities and programs in 2007

- Frequent vacancies for:
  - Population dynamics biologists
  - Statisticians
  - Sociologists/Anthropologists
  - Policy personnel
  - Database management personnel

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- Most difficulty filling positions for:
  - Population dynamics biologists
  - Statisticians
  - Sociologists/Anthropologists
  - Economists

Is there a shortage of fisheries stock assessment scientists?

- Studies directed by Congress in 2007 MSA reauthorization
- Studies focused on stock assessment biologists only
- One study on demand
- One study on supply

J. Berkson, et. al. 2009. Is there a shortage of fisheries stock assessment scientists? Fisheries. 34(5): 217-219.

Is there a shortage of fisheries stock assessment scientists?

- Demands on NMFS
  - Growing responsibilities
  - Many retirements coming up
- Supply from universities
  - Fewer faculty positions available; fewer of those in population dynamics
  - Only 7% of universities with graduate fisheries programs offer all of the NMFS essential curriculum
  - Lack of undergraduate students with strong quantitative skills

## **Current study**

• Why did we do this?





- Other studies were not interactive
   — we wanted feedback
- Ask not just about the pool, but the recent hires

#### Methods

- Invited several Deputy Directors to participate via email with list of questions
  - Science Centers (6)
  - Regional Offices (6)
  - Headquarters (1)
  - Total (13)
- Those who wished to participate were interviewed via phone
- Response Rate
  - Science Centers 66.6% (4)
  - Regional Offices 66.6 % (4)
  - Headquarters 0 % (0)
  - Total 61% (8)

## Results



## Greatest hiring needs for the agency

- Population dynamics, stock assessment and other quantitative scientists
- Economists
- Social scientists
- Also mentioned:
  - People with broad biology skill sets
  - ESA trained individuals
  - Statisticians
  - Data management
  - Information technology



## Changing needs in the past five years

- Additional Region
  - Pacific Islands
- Overall need less acute
  - Funding
  - Experienced hires
  - Normal ebb and flow

- Increased Need for:
  - Social scientists
  - Economists
  - Anthropologists
  - Ecosystem modelers
  - Outreach positions



Photo by Hussain Isa

#### How has the pool of applicants changed?

#### Larger Pool

- More interest in working for the federal government
- State agencies cutting back

#### Smaller Pool

- People shifting more towards policy
- People becoming too specialized
- Demand for people with specific skill sets has increased

#### **Pool Unchanged**

#### Location, Location, Location

- Cost of living
  - West coast
  - Hawaii
- Reputation of location
- Amenities of location
- Ability for family to get jobs



Mydreamlocale.com

# Satisfaction with and competency of recent hires

 Overall satisfaction and perceived competency is the same or has increased

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System filters out "less qualified"
People hired to fit specific, advertised needs

### Skills needing improvement in new hires

#### Communication skills

- Writing
- Communicating importance of work
- Public interaction

- Experience
  - Execution of school skills
  - Judgment
  - Political sensitivities



### Conclusions

- Hiring needs are consistent with previous studies
  - Population dynamics biologists
  - Sociologists/Anthropologists
  - Economists
- A shortage of applicants continues for highly quantitative positions
- Overall, NMFS personnel are satisfied with their hires
- Need for employees in policy and science arenas with:
  - Experience
  - Ability to work and communicate with the public

# **Questions?**



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